



City of Riverside

# RIVERSIDE ACTION PLAN

# **TABLE OF CONTENTS**

Introduction.....	1
Action Plan Scope.....	1
Using the Plan.....	1
Updating the Plan.....	1
Key Performance Indicators .....	2
Implementation Actions.....	3
Key Performance Indicators.....	26

# INTRODUCTION

The Action Plan allows the City of Riverside to implement the Policies and Programs contained in the 2021 Housing, Public Safety Element and Environmental Justice Policies and Actions. It provides City Staff and community stakeholders with a comprehensive list of actions while identifying the responsible group and timeframe. It enables the City to effectively identify, monitor, and implement action steps to meet its housing goals and guide public and private development.

## ACTION PLAN SCOPE

The intent of the Action Plan is to encompass all elements of the City's General Plan. This Action Plan will be expanded as the General Plan's elements are amended or adopted. To this end, this Action Plan should coincide with major City programs such as annual updates to the Capital Improvement Program. The City should utilize and regularly update the Action Plan to reflect the most up-to-date implementation actions and priorities.

## USING THE PLAN

The Riverside Action Plan (the Plan) is a working document that is regularly used by the City Council, City Staff, Planning Commission, and other boards and commissions to assess the progress being made on the General Plan implementation

The Plan provides a guide for Department workplans so that the Policies are implemented. The Actions identified will be updated and modified as progress in implementation is made. This helps ensure future efforts and decisions are in line with the City's General Plan.

## UPDATING THE PLAN

The Plan is not a static document. If community priorities change, or new issues arise which are beyond the current scope, the Plan should be revised and updated accordingly. As part of the City's Annual Progress Report to the State, City staff should review the Plan and update by removing those Actions completed or adding additional Actions per City Council direction. Monitoring the Plan will allow the City to measure performance and monitor necessary changes.

Staff review of the Plan should also coincide with the City's budget and Capital Improvement Program. Recommendations or changes relating to capital improvements, or other programs, can be considered as part of budget cycles, based on City Council feedback. Regular updates ensure that the Plan remains relevant to community needs and aspirations.

The Action Plan's organization reflects the structure of the updated Elements and Actions are grouped with the respective general Policy and/or Program. The table identifies the following for each action item:

---

### ACTION NUMBER

This column organizes the action item by a number under its overarching policy.

---

### ACTION

This column identifies the action item to be implemented.

---

### ASSOCIATED PROGRAMS (IF APPLICABLE)

This column identifies the Programs associated with the action when applicable. While most actions are associated with a Program, some actions are guided by only the City's Guiding Principles and Policies.

---

### CITY LEAD

This column identifies the City Department or Division that will be leading the implementation of action item.

---

### SUPPORT

This column identifies municipal agencies, civic organizations, government bodies, private entities, or other associations which may assist in implementing the identified action strategy.

---

### TIME FRAME

This column identifies the expected timeframe for when the action item will be implemented, grouped into the following:

- Ongoing – actions that have begun, including projects that are currently under construction, or actions the City currently does that should be continued.
- Short-Term (6-12 months) – actions that may have an immediate impact on the community, may be more easily completed, or may be necessary actions for long term projects to begin.
- Medium-Term (12-36 months) – actions that have secondary priority or require other projects be completed before they can be started.
- Long-Term (36+ months) – actions that have lower priority or are highly complex that may require significant funding or coordination with partner agencies.

## KEY PERFORMANCE INDICATORS

This section also presents a list of key performance indicators to help track the success of programs. The table identifies what specifically the City needs to monitor along with the desired trends and targets.

# IMPLEMENTATION ACTIONS

No.	Action	Associated Programs	City Lead	Support	Timeframe
<b>HOUSING ELEMENT</b>					
<b>POLICY HE-1 AFFORDABLE HOUSING: PRESERVE AND INCREASE AFFORDABLE HOUSING OPTIONS, INCLUDING SUBSIDIZED AND NON-SUBSIDIZED AFFORDABLE UNITS FOR LOWER-INCOME AND ENVIRONMENTAL JUSTICE COMMUNITIES, SPECIAL NEEDS, AND UNDER-SERVED POPULATIONS WITH A PARTICULAR EMPHASIS ON BUILDING COMMUNITY WEALTH.</b>					
<b>HE-1.1</b>	Prepare an Inclusionary Housing Program to facilitate the integration of affordable housing units throughout the City's housing supply	Program HE-1-2	Housing Authority	Planning Division	Short-Term
<b>HE-1.2</b>	Update the City's Density Bonus Ordinance to encourage and incentivize development of affordable and senior housing, both for sale and for rent, consistent with state Density Bonus legislation	Program HE-5-4	Planning Division		Short-Term
<b>HE-1.3</b>	Continue to issue two RFPs annually for new voucher projects to facilitate the relationship between developers and the County of Riverside Housing Authority project-based Section 8 voucher programs and other resources to further develop affordable housing in the City	Program HE-1-8	Housing Authority	Planning Division Development Community Riverside County	Ongoing
<b>HE-1.4</b>	Develop a streamlined process to assist homeowners and rental property owners to rehabilitate residential properties	Program HE-1-3	Housing Authority	Planning Division	Short-Term
<b>HE-1.5</b>	Develop and implement a plan to seek additional funding for the City's Housing Rehabilitation Program for lower-income owners to encourage further homeowner investment, address issues of overcrowding, and ensure housing stability	Program HE-1-3 Program HE-1-5 Program HE-1-13	Housing Authority	Planning Division	Ongoing

No.	Action	Associated Programs	City Lead	Support	Timeframe
<b>HE-1.6</b>	Continually facilitate the relationship between affordable housing providers, market-rate housing providers and community-based organizations as needed to build a network and partnerships that will help increase affordable housing in the City including sites identified in the City's Housing First Plan that support options for ownership that could include support for community land trusts and neighborhood real estate investment trusts	Program HE-1-3 Program HE-1-5	Housing Authority	Planning Division Affordable Housing Providers Community-Based Organizations	Ongoing
<b>HE-1.7</b>	On a yearly basis, provide the City Council with an update on the on-going mobile home park rent stabilization program	Program HE-1-9	Housing Authority		Ongoing
<b>HE-1.8</b>	Monitor the Riverside County foreclosure prevention services and, if resumed, support the Mortgage Credit Certificate	Program HE-1-6 Program HE-1-7	Housing Authority	Riverside County	Ongoing
<b>HE-1.9</b>	Develop a program to monitor and preserve at-risk affordable rental units to minimize conversion to market rate	Program HE-1-10	Housing Authority		Ongoing
<b>HE-1.10</b>	On a quarterly basis, monitor funding sources to support extremely low-income housing and allocate funds and promote programs to developers	Program HE-1-11	Housing Authority		Ongoing
<b>POLICY HE-2 HOMELESSNESS: EXPAND HOUSING AND SERVICES THAT EFFECTIVELY ADDRESS THE NEEDS OF THE CITY'S HOMELESS POPULATION.</b>					
<b>HE-2.1</b>	Develop a permanent supportive service program for non-profit providers that continues and supports the rapid rehousing program, provides shelter, and offers support services to the homeless consistent with the Housing First Plan	Program HE-2-1 Program HE-2-2 Program HE-2-3 Program HE-5-6	Office of Homeless Solutions	Housing Authority	Mid-Term
<b>HE-2.2</b>	Continue to partner with the Riverside County Continuum of Care in preparing and implementing recommendations and best practices to end cycles of homelessness; providing emergency shelter, transitional and permanent supportive housing, and humane and adaptable supportive services and continue to integrate supportive housing in affordable housing developments	Program HE-2-2 Program HE-2-4	Office of Homeless Solutions	Housing Authority Riverside County	Ongoing

No.	Action	Associated Programs	City Lead	Support	Timeframe
<b>HE-2.3</b>	Prepare a Zoning Code update to further facilitate development of emergency shelters, transitional housing, permanent supportive housing, residential care facilities, and community care facilities in appropriately zoned areas distributed throughout the City, allow low-barrier navigation centers as a by-right use in mixed-use and non -residential zones, and update the provisions for emergency shelters to comply with SB-2	Program HE-5-3 Program HE-5-6 Program HE-5-7 Program HE-5-8	Planning Division	Housing Authority Office of Homeless Solutions	Short-Term
<b>HE-2.4</b>	Continue to collaborate with surrounding cities, counties, and other agencies through quarterly Western Riverside County Homeless Task Force meetings and monthly Riverside County Continuum of Care meetings to develop an ongoing multi-agency dialogue and agreement on providing emergency shelters, permanent supportive housing and affordable housing and services	Program HE-2-1	Office of Homeless Solutions	Housing Authority Western Riverside County Homeless Task Force Riverside County Continuum of Care	Ongoing
<b>HE-2.5</b>	Develop an outreach program, together with shelter and service providers, that includes homeless and lived experience/formerly homeless participants to provide information on available programs to all that need services	Program HE-2-4 Program HE-5-6	Office of Homeless Solutions	Housing Authority Shelter Providers	Ongoing
<b>POLICY HE-3 FAIR HOUSING: PROMOTE SAFE, HEALTHY, AND ATTAINABLE HOUSING OPPORTUNITIES FOR ALL PEOPLE REGARDLESS OF THEIR SPECIAL CHARACTERISTICS AS PROTECTED UNDER STATE AND FEDERAL FAIR HOUSING LAWS.</b>					
<b>HE-3.1</b>	Adopt a City-wide policy that prohibits discrimination in the sale or rental of housing regarding characteristics protected under State and Federal fair housing laws	Program HE-3-1	Housing Authority		Short-Term
<b>HE-3.2</b>	Adopt a City-wide policy that supports continued collaboration and participation with fair housing service provider(s) that increases fair housing opportunities across the City	Program HE-3-2	Housing Authority		Short-Term
<b>HE-3.3</b>	Adopt a City-wide policy that encourages the development or adaptation of residential units and communities accessible to people with physical disabilities	Program HE-5-6 Program HE-3-3	Housing Authority		Short-Term

No.	Action	Associated Programs	City Lead	Support	Timeframe
<b>HE-3.4</b>	Adopt a City-wide policy prioritizing wastewater and water services for affordable housing in the event of service rationing	Program HE-1-12	Riverside Public Utilities	Public Works Department	Mid-Term
<b>HE-3.5</b>	Study the need for a City-wide Universal Design and Visitability Policy	Program HE-3-4	Building & Safety Division		Mid-Term
<b>HE-3.6</b>	Develop an outreach program for homeowners and renters regarding their rights, financing options, available assistance, and protection in purchasing, renting, or modifying a housing unit	Program HE-1-3 Program HE-1-5 Program HE-3-2	Housing Authority		Mid-Term
<b>HE-3.7</b>	Prepare a Zoning Code update to address the requirements of the Employee Housing Act and Health and Safety Code sections 17.021.5 and 17021.6	Program HE-5-4	Planning Division		Short-term
<b>POLICY HE-4 THRIVING NEIGHBORHOODS: FACILITATE AND ENCOURAGE A VARIETY OF NEW HOUSING TYPES, INCLUDING BOTH SINGLE- AND MULTI-FAMILY AND MISSING MIDDLE HOUSING, AND THE NECESSARY PUBLIC AMENITIES TO SUPPORT A SENSE OF COMMUNITY THAT RESULTS IN EQUITABLE AND SUSTAINABLE NEIGHBORHOODS.</b>					
<b>HE-4.1</b>	Prepare urban design standards that promote the integration of private development and public space and create safe, healthy, complete neighborhoods with quality housing development, services and commercial uses, schools, transit, parks, childcare, and other needs	Program HE-4-6 Program HE-5-2 Program HE-5-4	Planning Division		Mid-Term; Ongoing
<b>HE-4.2</b>	Prepare a Zoning Code update that encourages and incentivizes building the maximum number of homes allowed by the Zoning to create a critical mass of residents to support local businesses, community services, and public transit	Program HE-5-1 Program HE-5-2	Planning Division		Mid-Term
<b>HE-4.3</b>	Continue the Small Sparks neighborhood and Neighbor Fest! Programs	Program HE-4-2 Program HE-4-3 Program HE-4-4	Neighborhood Engagement Division		Ongoing



No.	Action	Associated Programs	City Lead	Support	Timeframe
<b>POLICY HE-5 REGULATIONS: REDUCE AND REMOVE GOVERNMENT BARRIERS, WHERE FEASIBLE AND LEGALLY PERMISSIBLE, TO REDUCE COSTS OF HOUSING PRODUCTION AND FACILITATE BOTH OWNERSHIP AND RENTAL OPPORTUNITIES FOR ALL RESIDENTS.</b>					
<b>HE-5.1</b>	Develop an Accessory Dwelling Unit (ADU) program that includes pre-approved construction plans, streamlined permitting and educational materials to facilitate ADU development	Program HE-4-5 Program HE-5-9	Planning Division	Building & Safety Division	Short-Term
<b>HE-5.2</b>	Prepare a Zoning Code update to streamline the approval process, in adherence with SB 35, and simplify development regulations for new housing development	Program HE-5-2	Planning Division		Short-Term
<b>HE-5.3</b>	Prepare an Adaptive Reuse Ordinance to encourage redevelopment of underutilized commercial and industrial properties and allow by-right residential development in exchange for providing a certain number of affordable units in non-residential zones	Program HE-1-2	Planning Division	Housing Authority Building & Safety Division	Mid-Term
<b>HE-5.4</b>	Prepare a Zoning Code update to further encourage mixed-use development, including a potential density transfer program allowing densities on properties that are not built to their maximum density to be used on other properties, with transit access that reduces automobile trips, vehicle miles traveled, and associated energy consumption	Program HE-5-2 Program HE-EJ-7-2	Planning Division		Short-Term
<b>HE-5.5</b>	Develop regulations that will help reduce housing costs by promoting sustainable and resilient design and construction practices; promoting technological improvements such as increased energy efficiency, net-zero construction, solar, electric transportation; and encouraging reduced water/energy consumption and reduced waste generation including available incentives through Riverside Public Utilities	N/A	Planning Division	Building & Safety Division Riverside Public Utilities	Short-Term

No.	Action	Associated Programs	City Lead	Support	Timeframe
<b>HE-5.6</b>	Update the City’s Density Bonus Ordinance and standards to encourage and incentivize development of affordable and senior housing, both for sale and for rent, consistent with state Density Bonus legislation and continue implementing fee reductions that incentivize senior housing production	Program HE-1-4 Program HE-5-4	Planning Division	Housing Authority	Short-Term
<b>HE-5.7</b>	Examine and consider Zoning Ordinance amendments to eliminate any discriminatory effect on people in a protected class.	Program HE-3-1 Program HE-5-3	Planning Division	Housing Authority	Short-Term
<b>POLICY HE-6 MONITORING/ENGAGEMENT: ENSURE REGULAR MONITORING AND REPORTING, INCLUDING OUTREACH TO THE PUBLIC, ON THE STATUS OF HOUSING IN THE CITY OF RIVERSIDE.</b>					
<b>HE-6.1</b>	Develop a monitoring mechanism to ensure no net loss of housing occurs during the Housing Element Cycle and adjust zoning as needed	Program HE-6-1	Planning Division	Housing Authority	Short-Term
<b>HE-6.2</b>	Develop an online dashboard that includes a monitoring mechanism, based on public outreach, that monitors no net loss, ADU production, potential sites, production of affordable and market rate housing, and preserved housing supply	Program HE-1-10 Program HE-5-8 Program HE-6-1 Program HE-6-2	Planning Division	Innovation and Technology	Short-Term
<b>HE-6.3</b>	Develop and maintain an up-to-date residential sites inventory and provide to interested developers with information on available housing development opportunities and incentives on a quarterly basis	Program HE-6-1	Planning Division	Innovation and Technology	Ongoing
<b>HE-6.4</b>	Complete an evaluation and report of housing development every 5 years to ensure that adequate services and facilities, including water, wastewater, and neighborhood infrastructure are available	N/A	Planning Division	Public Works Department Riverside Public Utilities	Short-Term
<b>HE-6.5</b>	As part of the Citywide Community Engagement Policy, prepare requirements for outreach and engagement that private developers will undertake for all new housing projects	N/A	Neighborhood Engagement Division	Planning Division	Mid-Term

No.	Action	Associated Programs	City Lead	Support	Timeframe
<b>POLICY HE-7 DEVELOPMENT PROCESS: FACILITATE A DEVELOPMENT PROCESS THAT PROMOTES DESIGN AND REHABILITATION OF HOUSING THAT IS RESPONSIVE TO THE NEEDS AND DESIRES OF THE RESIDENTS OF ENVIRONMENTAL JUSTICE COMMUNITIES</b>					
<b>HE-EJ 7.1</b>	Conduct an inventory of existing housing within environmental justice communities to determine the adequacy of existing housing	Program HE-6-1	Planning Division	Housing Authority	Ongoing
<b>HE-EJ 7.2</b>	On properties where poor-quality housing conditions are identified in environmental justice communities, facilitate the permitting process for property owners and residents to remedy and retrofit unhealthy and unsafe conditions in a timely fashion	Program HE-4-1	Planning Division	Housing Authority Building & safety Division	Ongoing
<b>HE-EJ 7.3</b>	Through the approval process, identify potential California Environmental Quality Act (CEQA) streamlining opportunities including, but not limited to, CEQA exemptions, tiering from prior CEQA documents, and by-right approvals to expedite approvals of proposed affordable and supportive housing projects	Program HE-5-2	Planning Division		Long-Term
<b>HE-EJ 7.4</b>	Publicize the undeveloped and underutilized developed sites land inventory on the City's website.	Program HE-EJ-7-3	Planning Division	Communications	Ongoing
<b>HE-EJ 7.5</b>	Prepare an infill development ordinance and development regulations, including the potential to use pre-approved construction plans, to facilitate housing on smaller lots that are close to needed services and amenities while allowing lot consolidation without discretionary review and with fee reductions	Program HE-EJ-7-1 Program HE-EJ-7-3	Planning Division	Housing Authority	Mid-Term
<b>POLICY HE-8 ACCESS TO FOOD: PROVIDE OPPORTUNITIES TO ACCESS FRESH, HEALTHY, AND AFFORDABLE FOOD FROM FOOD SOURCES THAT ARE ACCESSIBLE TO NEIGHBORHOODS AND WITHIN A QUARTER MILE OF PUBLIC TRANSIT.</b>					
<b>HE-EJ 8.1</b>	Streamline development approvals for opening full-service grocery stores.	Program HE-8-3	Planning Division		Mid-Term
<b>HE-EJ 8.2</b>	Work with retail businesses in environmental justice communities such as local convenience stores and farmers' markets to increase the availability of fresh produce.	Program HE-8-2	Housing Authority	Planning Division Office of Sustainability Retail Businesses	Ongoing

No.	Action	Associated Programs	City Lead	Support	Timeframe
<b>HE-EJ 8.3</b>	Use the Riverside Food Systems Alliance and similar organizations to expand civic engagement, particularly with community-based organizations and local grocers, to better understand the barriers to healthy food access in environmental justice communities.	Program HE-8-2	Housing Authority	Planning Division Office of Sustainability	Ongoing
<b>HE-EJ 8.4</b>	Develop a Food Access Assessment program to assess food security within environmental justice communities, identify strategies to ensure the equitable distribution and accessibility of healthy foods such as identifying and pursuing opportunities to locate fresh produce providers near or within existing neighborhoods	Program HE-8-3	Housing Authority	Planning Division Office of Sustainability	Mid-Term
<b>HE-EJ 8.5</b>	Facilitate transformation of vacant lots in within environmental justice communities into community garden sites.	Program HE-8-1 Program HE-8-3	Planning Division	Housing Authority Office of Sustainability	On-Going
<b>HE-EJ 8.6</b>	Streamline approvals and promote the establishment of farmers markets in areas with poor access to healthy food options.	Program HE-8-1 Program HE-8-3	Planning Division	Office of Sustainability	

## PUBLIC SAFETY

### POLICY PS-1–NATURAL HAZARDS: REDUCE THE RISK TO THE COMMUNITY FROM HAZARDS RELATED TO GEOLOGIC CONDITIONS, SEISMIC ACTIVITY, FLOODING, DROUGHT, AND WILDLAND FIRES

<b>PS-1.1-1:</b>	(Seismic Hazards) Participate in federal, state, and local earthquake preparedness programs to ensure current best practices and resources are in place that support seismic mitigation and disaster response efforts	PS-1.1-2	Building & Safety Division	Office of Communications Emergency Management Code Enforcement Division	Short-term
<b>PS-1.1-2</b>	(Seismic Hazards) Establish an educational outreach and training program related to earthquake preparedness, resilience and recovery that facilitates training and support for business owners, tenants, and residents	PS-1.1-1	Building & Safety Division	Office of Communications Emergency Management Code Enforcement Division	Short-term

No.	Action	Associated Programs	City Lead	Support	Timeframe
<b>PS-1.1-3</b>	(Seismic Hazards) Minimize the potential loss of life, damage to structures, and economic impacts of disaster recovery by implementing a Seismic Safety Program that addresses each risk	PS-1.1-1 PS-1.1-4	Emergency Management	Building & Safety Division Planning Division; Other Departments	Short-term
<b>PS-1.1-4</b>	(Seismic Hazards) In support of the Seismic Safety Program, conduct a citywide seismic survey of existing vulnerable building types to assess each risk, minimize loss of life, implement mitigation measures, and facilitate faster disaster response and recovery efforts as they relate to large earthquake events	PS-1.1-1 PS-1.1-3	Emergency Management	Building & Safety Division Public Works Department	Mid-term
<b>PS-1.2-1</b>	(Flood Hazards) Prepare a Flood Hazards Plan that: 1) inventories emergency and critical facilities located in the 1 percent annual chance of flood zones; 2) establishes procedures to maintain structural and operational integrity of public facilities during flood events and identifies emergency evacuation routes for areas that could be affected by flooding or dam failure	PS-1.2-2 PS-1.2-3	Emergency Management	Public Works Department	Short-term
<b>PS-1.2-2</b>	(Flood Hazards) Coordinate with Riverside County Flood Control and Water Conservation District, for the responsible agency for maintenance and monitoring of regional flood control facilities, and the City Fire Department to evaluate the effectiveness of existing flood control systems and improve these systems as necessary to meet capacity demands.	PS-1.2-1 PS-1.2-3 PS-1.2-4	Emergency Management	Office of Communications; Other Departments (Fire Department, Public Works Department) Riverside County Flood Control and Water Conservation District	Ongoing
<b>PS-1.2-3</b>	(Flood Hazards) During project review, permit development in a floodplains only when the design ensures structures are capable of withstanding a 1 percent annual chance of flood (100-year flood) or greater to minimize risk to lives and property	PS-1.2-1 PS-1.2-2 PS-1.2-4	Planning Division	Public Works Department	Ongoing
<b>PS-1.2-4</b>	(Flood Hazards) During project review, require drainage studies (as needed) by a qualified engineer to certify that new development will be protected and will not create new downstream flood hazards	PS-1.2-1 PS-1.2-2 PS-1.2-3	Planning Division	Public Works Department	Ongoing

No.	Action	Associated Programs	City Lead	Support	Timeframe
<b>PS-1.3-1</b>	(Fire Hazards) Update the Riverside Fire Department's Strategic Plan, in accordance with applicable review schedule, and continue to identify and implement strategies that maintain and improve the City's Class 1 ISO rating	PS-1.3-3 PS-1.3-4 PS-1.3-5 PS-1.3-6 PS-4.2-5	Fire Department		Ongoing
<b>PS-1.3-2</b>	(Fire Hazards) Develop educational materials for community members to regularly update them on fire safety, hazardous materials safety, and fire prevention	N/A	Fire Department	Office of Communications	Ongoing
<b>PS-1.3-3</b>	(Fire Hazards) Prepare a City-owned Properties Wildfire High-Hazard Plan that: 1) identifies locations for new essential facilities outside of high fire-hazard areas; 2) implements construction or other ways to minimize hazards for essential facilities in high fire-hazard areas; and 3) identifies fire breaks for all City-owned properties to reduce fire hazards	PS-1.3-1 PS-1.3-4 PS-1.3-5 PS-1.3-6 PS-4.2-4 PS-4.2-5	Fire Department	Public Utilities Planning Division CAL FIRE	Ongoing

No.	Action	Associated Programs	City Lead	Support	Timeframe
<b>PS-1.3-4</b>	PS-1.3-4 (Fire Hazards) In Very High Fire Hazard Severity Zone (VHFHSZ), State Responsibility Area (SRA) and Wildlife Urban Interface (WUI) areas, continue to engage Riverside Fire Department staff, as part of the Development Review Committee to evaluate plans that: 1) avoid or minimize potential impacts for existing and new development; 2) require fire-resistant building materials and landscaping that meet the fire safe regulations and hazard reduction around building and structures standards; 3) ensure any redevelopment or proposed new development implements fire prevention techniques including; 4) ensure fire safe design; 5) require a fire reduction and management program and protection plan that includes a risk analysis, defensible space, fuel modification zones located and maintained to provide for wildfire defense, mitigation measures and if necessary, covenants, conditions and restrictions (CC&R); and 6) verify and ensure adequate water supply/fire flow and infrastructure are available for fire suppression	PS-1.3-1 PS-1.3-3 PS-1.3-5 PS-1.3-6 PS-4.2-3 PS-4.2-4 PS-4.2-5	Planning Division	Building & Safety Division Fire Department Riverside Public Utilities CAL FIRE	Ongoing
<b>PS-1.3-5</b>	PS-1.3-5 (Fire Hazards) To ensure and support recovery and redevelopment following a fire, develop policies related to site preparation, redevelopment layout/design, fire-resistant landscaping and fire retardant building design and materials to reduce vulnerabilities in VHFHSZs	PS-1.3-1 PS-1.3-3 PS-1.3-4 PS-1.3-6	Fire Department	Building & Safety Division Planning Division	Mid Term
<b>PS-1.3-6</b>	PS-1.3-6 (Fire Hazards) On a bi-annual basis, assess the adequacy and accessibility of all fire protection infrastructure, including water capacity for peak load under a “worst-case” wildfire scenario and, working with Riverside Public Utilities, identify areas where additional capacity and/or resources are required for firefighting	PS-1.3-1 PS-1.3-3 PS-1.3-4 PS-1.3-5 PS-4.2-4 PS-4.2-5	Fire Department	Riverside Public Utilities	Ongoing

No.	Action	Associated Programs	City Lead	Support	Timeframe
<b>PS-1.4-1</b>	(Drought Conditions) Update the Urban Water Management Plan and Drought Contingency Plan, as required by state law and regulations, including during, and in anticipation of, upcoming drought conditions	N/A	Public Utilities	Emergency Management	Mid Term
<b>POLICY PS-2-HAZARDOUS MATERIALS: MINIMIZE THE RISK OF POTENTIAL HAZARDS ASSOCIATED WITH MANAGEMENT AND TRANSPORT OF HAZARDOUS MATERIALS</b>					
<b>PS-2.1-1</b>	(Hazardous Materials) Develop a Hazardous Materials Plan to provide a framework to review industry/business uses that includes safety protocols, enforcement mechanisms, inspection requirements, and review/update procedures	N/A	Fire Department	Emergency Management	Ongoing
<b>PS-2.1-2</b>	(Hazardous Materials Transport) Establish designated safe ground transport routes for hazardous materials to reduce the potential risks	N/A	Public Works Department	Emergency Management	Short Term
<b>PS-2.1-3</b>	(Hazardous Materials Transport/Emergency Preparedness) Establish a training program on rail-related hazard emergency preparedness for stakeholders and City Staff to ensure emergency operations and mitigation measures are clear and updated when changes occur	N/A	Emergency Management	Fire Department	Short Term
<b>POLICY PS-3-TRANSPORTATION: MINIMIZE THE RISK OF POTENTIAL HAZARDS ASSOCIATED WITH AIR AND GROUND TRANSPORTATION</b>					
<b>PS-3.1-1</b>	(Aircraft Hazards) Participate in the Riverside County Airport Land Use Commission MARB Joint Land Use Study to ensure City issues and concerns are incorporated into the update of the Land Use Compatibility Plan	N/A	Planning Division		Ongoing
<b>PS-3.2-1</b>	(Railroad Hazards) Continue implementation of Quiet Zone improvements and grade separations at rail crossings within the City Action	N/A	Public Works Department	Planning Division	Mid-term
<b>PS-3.2-2</b>	(Railroad Hazards) Coordinate with rail operators (Union Pacific Railroad, BNSF Railway) on grade crossings for rail lines without Quiet Zones so they can be Quiet Zone-ready	N/A	Public Works Department	Rail Operators	Mid-term



No.	Action	Associated Programs	City Lead	Support	Timeframe
<b>PS-3.3-1</b>	(Pedestrian and Bicyclist Safety) Implement the City's PACT (Pedestrian Target Safeguarding Plan, Active Transportation Plan, Complete Streets Ordinance and Trail Master Plan) to: improve safety and walkability; provide street amenities such as trees, lighting, furniture; prioritize pedestrians and bicyclists; and implement traffic calming and safety improvements such as lighted crosswalks	PS-3.3-2 PS-3.3-3	Public Works Department	Planning Division	Mid-term
<b>PS-3.3-2</b>	(Pedestrian and Bicyclist Safety) Implement phased infrastructure improvements that enhance pedestrian and bicycle safety as identified in the City's Capital Investment Program	PS-3.3-1 PS-3.3-3	Public Works Department	Planning Division	Mid-term
<b>PS-3.3-3</b>	(Pedestrian and Bicyclist Safety) Implement the Citywide Community Engagement Policy Toolkit as part of any pedestrian and bicyclist safety project to promote safety for any City-initiated project	PS-3.3-1 PS-3.3-2	Office of Communications		Short term
<b>PS-3.4-1</b>	(Vehicle Safety) Develop a Local Roadway Safety Plan to identify intersections and road segments with the highest collision rates and prioritize design safety measures to reduce incidences at these locations	N/A	Public Works Department	Planning Division	Mid-term
<b>POLICY PS-4-EMERGENCY SERVICES: PROVIDE RESPONSIVE POLICE, FIRE, AND EMERGENCY SERVICES TO ALL RESIDENTS AND BUSINESSES IN RIVERSIDE</b>					
<b>PS-4.1-1</b>	(Police Services) Update the Riverside Police Department Strategic Plan, in accordance with applicable review schedule, to maintain the minimum Riverside Police Department response times of 9 minutes on all Priority One calls and 12 minutes on all Priority Two calls <sup>1</sup>	N/A	Police Department		Mid-term
<b>PS-4.1-2</b>	(Police Services) Collaborate with the Riverside County Sheriff to provide coordinated law enforcement services within the City's Sphere of Influence areas	N/A	Police Department	County Sheriff	Ongoing

<sup>1</sup> Priority One calls are defined in RPD procedures as related to an imminent threat to life; Priority Two calls are defined as related to an imminent threat to property.

No.	Action	Associated Programs	City Lead	Support	Timeframe
<b>PS-4.1-3</b>	(Police Services) Coordinate police services with private, college and university campus police within Riverside	N/A	Police Department	Local Universities	Ongoing
<b>PS-4.1-4</b>	(Police Services) Identify a location for, plan for, and develop a new modernized police headquarters facility in the Downtown area	N/A	Planning Division	Police Department	Mid-term
<b>PS-4.1-5</b>	(Public Safety) Engage residents and apartment managers to remain involved in the Crime-Free Multi-Housing Program as a way to reduce crime in apartment communities	N/A	Police Department	Office of Communications	Ongoing
<b>PS-4.2-1</b>	(Emergency Preparedness) As part of the regular updates of the Riverside County Hazard Mitigation Plan and the updates of emergency operating procedures, assess and identify actions to address potential natural and human caused hazards as they affect infrastructure within the City	PS-4.2-2 PS-4.2-3 PS-4.2-7	Emergency Management	Other City Departments (as needed) Riverside County	Mid-term
<b>PS-4.2-2</b>	(Emergency Preparedness) Conduct emergency training operations exercises, with Riverside Police Department, Riverside Fire Department, and other City Departments, to: 1) assess and project future emergency service needs; 2) identify deficiencies or practices requiring modification; 3) identify standards for on-going services and training; 4) assess proficiency in implementing the City Emergency Operations Plan; and 5) periodic updates needed based on outcomes	PS-4.2-1 PS-4.2-3 PS-4.2-7	Emergency Management	Riverside Police Department Other City Departments (as needed)	Ongoing
<b>PS-4.2-3</b>	(Emergency Preparedness) Through the Development Review Committee and plan check process, require new and redeveloped structures and facilities to adhere to Riverside Municipal Code Title 16, California Fire Code (as amended), the International Building and Fire Code and other applicable local, state and national fire safety standards	PS-1.3-4	Planning Division	Fire Department	Ongoing

No.	Action	Associated Programs	City Lead	Support	Timeframe
<b>PS-4.2-4</b>	(Emergency Preparedness) Coordinate with CALFIRE to prepare a long-term fuel reduction and management plan that ensures long-term maintenance of evacuation routes, identifies fuel breaks, establishes brush management and revegetation, and verifies private/public road emergency access routes comply with requirements of Title 14 of the California Code of Regulations and Sections 1273 and 1274, as applicable and as may be amended, to strengthen fire-fighting capabilities and response times, especially in residential areas, in the event of multiple fires	PS-1.3-3 PS-1.3-4 PS-1.3-6 PS-4.2-5	Fire Department	CAL FIRE	Mid-Term
<b>PS-4.2-5</b>	(Emergency Preparedness) To facilitate evacuation, and in coordination with CALFIRE, California's Office of Emergency Services, Riverside County adjacent jurisdictions and WRCOG, prepare a residential evacuation/shelter-in-place plan to: 1) inventory residential development in hazard areas where at least two emergency evacuation routes are not available; 2) inventory multi-family, emergency shelters, residential care facilities that are located within the VHFHSZ, SRA or WUI; 3) ensure that points of access have visible street signs; 4) develop strategies to ensure escape routes have the capacity and resilience needed if compromised by wildfire to ensure emergency evacuation and supply routes are available; 5) monitor and evaluate evacuation routes when new roads are constructed, improved or connected to adjacent jurisdictions; 6) determine the resources needed, such as buses, transport methods for those with limited mobility or no personal automobile need, and/or traffic control contingencies/personnel to ensure safe evacuation services are available; 7) ensure that "shelter in place" is coordinated as part of the evacuation plan and 8) establish a system to share historical fire data on a regular basis	PS-1.3-1 PS-1.3-3 PS-1.3-4 PS-1.3-6 PS-4.2-4	Emergency Management	CAL FIRE California's Office of Emergency Services Riverside County Surrounding jurisdictions WRCOG	Short-Term

No.	Action	Associated Programs	City Lead	Support	Timeframe
<b>PS-4.2-6</b>	(Emergency Preparedness) Develop and distribute educational materials to residents and businesses on the standards and requirements for vegetation clearance, maintenance of defensible spaces and reinspection requirements for property transfer	N/A	Office of Communications	Fire Department	Ongoing
<b>PS-4.2-7</b>	(Emergency Preparedness) Conduct reviews of procedures and regularly inspect equipment to ensure both are ready to provide emergency disaster services after a disaster or emergency event	PS-4.2-1 PS-4.2-2	Public Works Department	Emergency Management	Ongoing
<b>PS-4.2-8</b>	(Emergency Preparedness) Provide educational materials for community members, both on-line and hard copy, with up-to-date information on emergency preparedness	N/A	Office of Communications	Emergency Management	Short-term
<b>PS-4.2-9</b>	(Emergency Preparedness) Update the City's information data sharing infrastructure related to computer-aided dispatch	N/A	Emergency Management		Mid-term
<b>PS-4.2-10</b>	(Emergency Response) Conduct periodic reviews and monitor participation in mutual aid and automatic aid agreements with other agencies to ensure resources keep pace with new development planned or proposed in Riverside and within the Riverside Local Agency Formation Commission's Sphere of Influence	N/A	Emergency Management	Police Department; Fire Department; Public Works Department; Building & Safety Division	Ongoing
<b>POLICY PS-5-PANDEMIC: PROVIDE RESPONSIVE PUBLIC HEALTH SERVICES TO ALL RESIDENTS OF RIVERSIDE</b>					
<b>PS-5.1-1</b>	(Pandemic Preparedness) Maintain and update the City's Recovery Framework Plan and Pandemic Plan	PS-5.1-2	Emergency Management	Other Departments	Ongoing
<b>PS-5.1-2</b>	(Pandemic Outreach) Provide education materials using various social media platforms and on-line communication for pandemic-related health updates and resources that will help remove barriers to health services	PS-5.1-1	Office of Communications	Emergency Management	Short-term

No.	Action	Associated Programs	City Lead	Support	Timeframe
<b>POLICY PS-6-HOMELESSNESS: REDUCE HOMELESSNESS IN RIVERSIDE THROUGH COORDINATED IMPLEMENTATION OF AND EQUITABLE ACCESSIBILITY TO PUBLIC SAFETY, ECONOMIC, AND SOCIAL PROGRAMS</b>					
<b>PS-6.1-1</b>	(Homelessness) Continue to address homelessness through the Public Safety and Engagement Team Program, including both housing solutions and mental health services, building on lessons learned and focusing on key areas of the City	PS-6.1-2 PS-6.1-3	Office of Homelessness Solutions	Police Department Community & Economic Development Department Parks, Recreation and Community Services Department Other Departments	Ongoing
<b>PS-6.1-2</b>	(Homelessness) Coordinate with non-profit organizations to provide access to transitional housing, job training and placement, childcare, and health-promoting services to the homeless	PS-6.1-1 PS-6.1-3	Office of Homelessness Solutions		Ongoing
<b>PS-6.1-3</b>	(Homelessness) Coordinate with adjacent jurisdictions to implement the Multidisciplinary Regional Santa Ana River Bottom Encampment Response Plan to connect individuals with safer shelters outside of the Santa Ana River bottom	PS-6.1-1 PS-6.1-2	Office of Homelessness Solutions		Ongoing
<b>POLICY PS-7-CLIMATE ADAPTATION AND RESILIENCY: IDENTIFY KEY POTENTIAL IMPACTS OF CLIMATE CHANGE ON CITY ORGANIZATIONS, INFRASTRUCTURE, NATURAL RESOURCES, AND RESIDENTS AND DEVELOP ADAPTATION PATHWAYS AND RESILIENCY PATHWAYS TO ADDRESS THEM</b>					
<b>PS-7.1-1</b>	(Climate Adaptation) Complete a comprehensive vulnerability assessment to identify infrastructure, natural resources, and residents most at risk and identify what they need to adapt to a changing climate	PS-7.1-2 PS-7.1-3	Office of Sustainability		Mid-term
<b>PS-7.2-2</b>	(Climate Adaptation) Develop and implement a Climate Action Plan that includes climate adaptation strategies for environmental justice communities and communities disproportionately affected by climate change	PS-7.1-1 PS-7.1-3	Office of Sustainability		Short-term

No.	Action	Associated Programs	City Lead	Support	Timeframe
<b>PS-7.1-3</b>	(Resiliency) Incorporate climate resilience into all City department planning, practices, and procedures, following California Integrated Climate Adaptation and Resiliency Program guidance and other relevant guidance for incorporating resiliency into agency planning and operations	PS-7.1-1 PS-7.1-2;	Office of Sustainability		Ongoing

## ENVIRONMENTAL JUSTICE

### POLICY LU-EJ-1.0 HOUSING LOCATION: ENSURE NEW HOUSING DEVELOPMENTS ADHERE TO LOCAL, STATE, AND FEDERAL REQUIREMENTS TO AVOID DISPROPORTIONATE IMPACTS ON ENVIRONMENTAL JUSTICE COMMUNITIES

<b>LU-EJ-1.1</b>	Update the General Plan to identify locations for new housing developments that are near transportation centers, commercial uses, parks and needed services, with a focus on improving access and affordability in high-opportunity areas	N/A	Planning Division		Mid-term
<b>LU-EJ-1.2</b>	Develop design standards for development near noise or air pollution generators to minimize impacts on housing development	N/A	Planning Division		Mid-term

### POLICY LU-EJ-2.0 PUBLIC ENGAGEMENT: ENSURE THE CITYWIDE COMMUNITY ENGAGEMENT POLICY PROVIDES COMMUNITY MEMBERS WITH OPPORTUNITIES TO PARTICIPATE IN DECISIONS THAT AFFECT THEIR ENVIRONMENT AND HEALTH

<b>LU-EJ-2.1</b>	Implement the Citywide Community Engagement Policy that facilitates input from community members on key projects and ensures their concerns and aspirations inform an equitable decision-making process	N/A	Neighborhood Division	Other City Departments (as needed)	Short-Term
<b>LU-EJ-2.2</b>	Implement engagement, per the Citywide Community Engagement Process, for City-sponsored projects at convenient times for those directly impacted and offer translation services when requested	N/A	All City Departments		Mid-Term

No.	Action	Associated Programs	City Lead	Support	Timeframe
<b>POLICY CCM-EJ-1.0 ACTIVE TRANSPORTATION: PROMOTE PHYSICAL ACTIVITY AND ACTIVE TRANSPORTATION TO ADDRESS NEGATIVE HEALTH OUTCOMES, PARTICULARLY AMONG ENVIRONMENTAL JUSTICE COMMUNITIES</b>					
<b>CCM-EJ-1.1</b>	Partner with community-based organizations to develop educational resources that: 1) encourage active living healthy eating, social and emotional health, and general wellness; and 2) raises awareness of health-related illnesses and promotes physical activity as a way of life	N/A	Office of Sustainability		Mid-Term
<b>CCM-EJ-1.2</b>	Meet with school districts and youth organizations to identify ways to promote affordable or free programs that encourage better nutrition and increased physical activity	N/A	Office of Sustainability		Mid-Term
<b>POLICY CCM-EJ-2.0 TRANSPORTATION OPTIONS: ENCOURAGE INCREASED PUBLIC TRANSPORTATION AND MULTI-MODAL TRANSPORTATION CHOICES AS MEANS OF REDUCING ROADWAY CONGESTION AND ASSOCIATED AIR POLLUTION AND PROMOTING OVERALL HEALTH</b>					
<b>CCM-EJ-2.1</b>	Require Crime Prevention Through Environmental Design standards be incorporated into all City projects and private development to improve the pedestrian experience that could be related to sidewalks/trails, parks, street crossings, lighting, bicycle infrastructure, American Disability Act (ADA) accessibility	N/A	Department of Public Works Planning Division	Parks, Recreation and Community Services Department	Short-Term
<b>CCM-EJ-2.2</b>	Encourage school districts to establish and maintain safe drop-off and pick-up zones and implement operational improvements to alleviate congestion	N/A	Planning Division Department of Public Works		Mid-Term
<b>POLICY ED-EJ-1.0 EDUCATION: COORDINATE WITH PUBLIC SCHOOL DISTRICTS, CHARTER AND PRIVATE K-12 SCHOOLS, AND LOCAL UNIVERSITIES AND COLLEGES TO PROMOTE EQUITY IN EDUCATIONAL FACILITIES AND OPPORTUNITIES FOR THE ENTIRE COMMUNITY</b>					
<b>ED-EJ-1.1</b>	Sponsor events at local schools, community centers, and libraries where underserved, low-income and minority students can gain exposure to early childhood education and opportunities in higher education and vocational training	N/A	Office of Sustainability		Long-Term

No.	Action	Associated Programs	City Lead	Support	Timeframe
<b>ED-EJ-1.2</b>	Work with business leaders, faculty, and students at the various universities to develop and promote training programs to reinforce student career opportunities that align with the needs of the City (e.g., supervisory, teaching, healthcare professionals, technology-oriented)	N/A	Economic Development Division		Long-Term
<b>ED-EJ-1.3</b>	Coordinate and provide input to school districts as they site new or rehabilitate existing school facilities and encourage joint-use facilities, programming, and activities	N/A	Parks, Recreation and Community Services Department		Mid-Term
<b>ED-EJ-1.4</b>	Partner with school districts, universities, colleges to offer literacy and language education programs at City facilities in environmental justice communities for all generations	N/A	Office of Sustainability		Mid-Term
<b>ED-EJ-1.5</b>	Implement the PACT by identifying and implementing pedestrian, bicycle, and transit network improvements in environmental justice communities that will benefit the Safe Routes to School programs for public school districts, charter, and private K-12 schools	N/A	Department of Public Works		Mid-Term
<b>POLICY N-EJ-1.0 NOISE: WITH A PARTICULAR FOCUS ON ENVIRONMENTAL JUSTICE COMMUNITIES, REDUCE NOISE POLLUTION BY ENFORCING NOISE REDUCTION AND CONTROL MEASURES WITHIN AND ADJACENT TO RESIDENTIAL NEIGHBORHOODS</b>					
<b>N-EJ-1.1</b>	Use existing and ongoing outreach efforts to help conduct outreach to help identify neighborhoods subject to excessive ambient noise pollution	N/A	Planning Division Code Enforcement Division Neighborhood Division		Long-Term
<b>N-EJ-1.2</b>	Identify and pursue funding sources to assist residents in environmental justice communities, including identification of possible resources, to achieve healthy noise levels	N/A	Planning Division Code Enforcement Division Neighborhood Division		Long-Term



No.	Action	Associated Programs	City Lead	Support	Timeframe
<b>N-EJ-1.3</b>	Develop prescriptive sound transmission control standard construction plans designed to reduce interior noise levels according to the requirements of the City's Noise Code	N/A	Building & Safety Division Planning Division		Mid-Term
<b>POLICY AQ-EJ-1.0 AIR QUALITY: ENSURE THAT LAND USE DECISIONS, INCLUDING ENFORCEMENT ACTIONS, ARE MADE IN AN EQUITABLE FASHION TO PROTECT RESIDENTS AND WORKERS IN ENVIRONMENTAL JUSTICE COMMUNITIES FROM THE SHORT- AND LONG-TERM EFFECTS OF AIR POLLUTION</b>					
<b>AQ-EJ-1.1</b>	Minimize indoor and outdoor air pollution for new housing development by following State standards that minimize air emissions from new projects and considering pollution sources, such as freeways or industrial uses, near residential development	N/A	Building & Safety Division Planning Division		Short-Term
<b>AQ-EJ-1.2</b>	Pursue incentives and funding to implement best practices to identify and reduce pollution exposure in environmental justice communities developed through the California Air Resources Board's Community Air Protection Program	N/A	Building & Safety Division Planning Division		Mid-Term
<b>POLICY PR-EJ-1.0 PARKS AND RECREATION: DISTRIBUTE RECREATIONAL FACILITIES EQUITABLY THROUGHOUT RIVERSIDE'S NEIGHBORHOODS</b>					
<b>PR-EJ-1.1</b>	Complete an analysis of the City's open space network to reduce gaps in connectivity and identify unsafe conditions to provide safe circulation and link pedestrians to parks and recreational amenities	N/A	Parks, Recreation and Community Services Department		Long-Term
<b>PR-EJ-1.2</b>	Identify and reuse vacant and underutilized land within environmental justice communities to help improve local access to recreational amenities	N/A	Parks, Recreation and Community Services Department		Long-Term
<b>PR-EJ-1.3</b>	Collaborate with residents to transform City-owned parcels into usable open space based on specific criteria that assess potential of the site	N/A	Parks, Recreation and Community Services Department		Long-Term
<b>PR-EJ-1.4</b>	Pursue grants and other funding opportunities to create parks and open space within environmental justice communities in the City	N/A	Parks, Recreation and Community Services Department		Long-Term

No.	Action	Associated Programs	City Lead	Support	Timeframe
<b>POLICY FI-EJ-1.0 HEALTH CARE: COORDINATE WITH HEALTHCARE PROVIDERS TO EXPAND HEALTHCARE ACCESS FOR RESIDENTS OF ENVIRONMENTAL JUSTICE COMMUNITIES</b>					
<b>FI-EJ-1.1</b>	Collaborate with health care and medical service providers to improve access to health care to improve the overall health and wellness of environmental justice community members	N/A	Office of Sustainability	Local Providers	Mid-Term
<b>FI-EJ-1.2</b>	Develop a promotional program to encourage retrofit and weatherization of existing housing that results in energy efficiency/conservation to improve economic stability and improved health for residents of environmental justice communities	N/A	Building & Safety Division		Mid-Term
<b>POLICY AC-EJ-1.0 ARTS, CULTURE &amp; FACILITIES: PROMOTE EQUITABLE DISTRIBUTION OF ARTS AND CULTURAL FACILITIES ACROSS THE CITY</b>					
<b>AC-EJ-1.1</b>	Evaluate the feasibility of an Arts in Public Places program that requires a percentage-based developer fee for new construction projects with a market value above a certain amount	N/A	Arts and Cultural Affairs Division		Mid-Term
<b>AC-EJ-1.2</b>	Develop an action plan with local artists, the community, and school districts to develop a program that addresses promotes public art, identifies possible funding mechanism, and includes public art in environmental justice communities	N/A	Arts and Cultural Affairs Division		Mid-Term
<b>AC-EJ-1.3</b>	Work with Riverside Unified School District, Alvord Unified School District, and others to support current and create new formal arts program that recognize the work of K-12 schools and students	N/A	Arts and Cultural Affairs Division	School Districts	Long-Term
<b>AC-EJ-1.4</b>	Evaluate and prioritize the distribution of arts facilities within the City through a program that includes community outreach and possible funding opportunities, such as the implementation of micro-grant program	N/A	Arts and Cultural Affairs Division		Long-Term

No.	Action	Associated Programs	City Lead	Support	Timeframe
<b>POLICY HP-EJ-1.0 HISTORIC PRESERVATION: ENCOURAGE IDENTIFICATION AND PRESERVATION OF HISTORIC AND CULTURAL RESOURCES ASSOCIATED WITH COMMUNITIES WHOSE HISTORIES AND HISTORICAL CONTRIBUTIONS ARE NOT WELL DOCUMENTED</b>					
<b>HP-EJ-1.1</b>	Promote historic designation of sites associated with underrepresented communities, including but not limited to, those identified in the Japanese American, Chinese American, and Latino and other Context Statements	N/A	Historic Preservation		Short-Term
<b>HP-EJ-1.2</b>	Promote the Points of Cultural Interest Program for environmental justice communities and underrepresented communities such as those related to the civil rights movements or social injustices	N/A	Historic Preservation		Mid-Term
<b>HP-EJ-1.3</b>	Promote the City's Mills Act Program to encourage the restoration and preservation of qualified historic buildings in environmental justice communities by targeting outreach within these communities	N/A	Historic Preservation		Short-Term

# KEY PERFORMANCE INDICATORS

Program	Program Title	Performance Metric	Target
<b>POLICY HE-1 - AFFORDABLE HOUSING: PRESERVE AND INCREASE AFFORDABLE HOUSING OPTIONS, INCLUDING SUBSIDIZED AND NON-SUBSIDIZED AFFORDABLE UNITS FOR LOWER-INCOME AND ENVIRONMENTAL JUSTICE COMMUNITIES, SPECIAL NEEDS, AND UNDER-SERVED POPULATIONS.</b>			
<b>HE-1-1</b>	Housing on Assembly of Peoples Sites	Number of projects approved on Assembly of People – Non-Entertainment sites	1 project/year
<b>HE-1-2</b>	By-Right Approval for Projects with 20% Affordable Units	Number of by-right approval projects	1 project/year
<b>HE-1-3</b>	Nonprofit Partnerships and Financial Assistance	Number of units of affordable housing developed annually	20 units/year
		Number of partnerships established between affordable housing providers, market-rate housing providers and community-based organizations	1 new partnership/year
<b>HE-1-4</b>	Age-Restricted Senior Housing Program	Number of projects with age-restricted senior housing approved annually that received a 60% permit/fee reduction	1 project/year
<b>HE-1-5</b>	WRCOG Housing Trust Fund	See Actions HE-1.9 and HE-1.10	
<b>HE-1-6</b>	Mortgage Credit Certificate	Number of homebuyers granted loans as a result of the tax credit program	5 homebuyers/year
<b>HE-1-7</b>	Foreclosure Prevention	Number of mortgage holders counseled/provided education materials	50 mortgage holders/year
<b>HE-1-8</b>	Housing Choice Voucher Program	Number of households and landlords receiving outreach on source-of-income protections	50 households and landlords reached/year
		Number of households reached with information on non-discrimination	15 households reached/year
<b>HE-1-9</b>	Mobile Home Park Rent Stabilization	See Action HE-1.7	
<b>HE-1-10</b>	Preservation of At-Risk Rental Units	Percentage of at-risk affordable units preserved	50% of at-risk units preserved

Program	Program Title	Performance Metric	Target
<b>HE-1-11</b>	Funding for Extremely Low-Income Projects	Number of projects with ELI units	1 project/year
<b>HE-1-12</b>	Affordable Housing Service Prioritization	See Action HE-5.5	
<b>HE-1-13</b>	Residential Overcrowding	See Action HE-1.5	
<b>POLICY HE-2 HOMELESSNESS: EXPAND HOUSING AND SERVICES THAT ADDRESS THE NEEDS OF THE CITY'S HOMELESS POPULATION...</b>			
<b>HE-2-1</b>	Housing First Strategy	Number of people placed in permanent housing	25 persons/year
<b>HE-2-2</b>	Supportive Housing Program	Number of supportive housing units	10 units/year
<b>HE-2-3</b>	Rapid Re-Housing Program	Number of people rapidly rehoused	8 persons/year
<b>HE-2-4</b>	Homeless Street Outreach Program	Number of homeless reached through the Homeless Street Outreach Program	150 persons/year
<b>POLICY HE-3 FAIR HOUSING: PROMOTE SAFE, HEALTHY, AND ATTAINABLE HOUSING OPPORTUNITIES FOR ALL PEOPLE REGARDLESS OF THEIR SPECIAL CHARACTERISTICS AS PROTECTED UNDER STATE AND FEDERAL FAIR HOUSING LAWS</b>			
<b>HE-3-1</b>	Affirmatively Furthering Fair Housing (AFFH)	Number of households reached with education on fair housing protections	200 households/year
<b>POLICY HE-4 THRIVING NEIGHBORHOODS: FACILITATE AND ENCOURAGE A VARIETY OF NEW HOUSING TYPES, INCLUDING BOTH SINGLE- AND MULTI-FAMILY AND MISSING MIDDLE HOUSING, AND THE NECESSARY PUBLIC AMENITIES TO SUPPORT A SENSE OF COMMUNITY THAT RESULTS IN EQUITABLE AND SUSTAINABLE NEIGHBORHOODS</b>			
<b>HE-4-1</b>	Transformative Climate Communities Grant	Percent of TCC grant funds expended	25% expended/year
<b>HE-4-2</b>	Small Sparks Neighborhood Matching Grants	Number of projects sponsored	8 projects/year
<b>HE-4-3</b>	Neighbor Fest!	Number of Neighbor Fest! events per year	1 event/year
<b>HE-4-4</b>	Citywide Community Engagement Policy	See Action HE-6.5	
<b>HE-4-5</b>	Facilitate ADU Development	Number of accessory dwelling units (ADUs) constructed	80 ADUs/year
<b>HE-4-6</b>	Conceptual Development Review	Number of conceptual development review applications	5 applications/year

Program	Program Title	Performance Metric	Target
<b>POLICY HE-5 REGULATIONS: REDUCE AND REMOVE GOVERNMENT BARRIERS, WHERE FEASIBLE AND LEGALLY PERMISSIBLE, TO REDUCE COSTS OF HOUSING PRODUCTION AND FACILITATE BOTH OWNERSHIP AND RENTAL OPPORTUNITIES FOR ALL RESIDENTS.</b>			
<b>HE-5-1</b>	Adequate Housing Opportunity Sites for RHNA	See actions HE-5.1 through HE-5.6 and Actions HE-EJ-7.1 through HE-EJ-7.5	
<b>HE-5-2</b>	Zoning Code Amendments	See Actions HE-5.1 through HE-5.6 and Actions HE-EJ-7.1 through HE-EJ-7.5	
<b>HE-5-3</b>	Group Homes	See Actions HE-5.1 through HE-5.6 and Actions HE-EJ-7.1 through HE-EJ-7.5	
<b>HE-5-4</b>	Density Bonus	See Actions HE-5.1 through HE-5.6 and Actions HE-EJ-7.1 through HE-EJ-7.5	
<b>HE-5-5</b>	Employee and Farmworker Housing	See Actions HE-5.1 through HE-5.6 and Actions HE-EJ-7.1 through HE-EJ-7.5	
<b>HE-5-6</b>	Supportive Housing (AB 2162)	See Actions HE-5.1 through HE-5.6 and Actions HE-EJ-7.1 through HE-EJ-7.5	
<b>HE-5-7</b>	Low Barrier Navigation Centers (AB 101)	See Actions HE-5.1 through HE-5.6 and Actions HE-EJ-7.1 through HE-EJ-7.5	
<b>HE-5-8</b>	Emergency Shelters (SB 2 and AB 139)	See Actions HE-5.1 through HE-5.6 and Actions HE-EJ-7.1 through HE-EJ-7.5	
<b>HE-5-9</b>	Accessory Dwelling Units	See Actions HE-5.1 through HE-5.6 and Actions HE-EJ-7.1 through HE-EJ-7.5	
<b>POLICY HE-6 MONITORING/ENGAGEMENT: ENSURE REGULAR MONITORING AND REPORTING, INCLUDING OUTREACH TO THE PUBLIC, ON THE STATUS OF HOUSING IN THE CITY OF RIVERSIDE.</b>			
<b>HE-6-1</b>	Monitoring for No Net Loss	See Action HE-6.1 and HE-6.2	
<b>HE-6-2</b>	Monitoring ADU Trends	Number of accessory dwelling units (ADUs) constructed	80 ADUs/year
<b>POLICY HE-EJ -7 DEVELOPMENT PROCESS: FACILITATE A DEVELOPMENT PROCESS THAT PROMOTES DESIGN AND REHABILITATION OF HOUSING THAT IS RESPONSIVE TO THE NEEDS AND DESIRES OF THE RESIDENTS OF ENVIRONMENTAL JUSTICE COMMUNITIES.</b>			
<b>HE-EJ-7-1</b>	Lot Consolidation	Lot consolidation applications	1 application/year
<b>HE-EJ-7-2</b>	Density Transfer Program	See Action HE-5.4	Complete by 2025

Program	Program Title	Performance Metric	Target
<b>HE-EJ-7-3</b>	Housing on Small and Infill Lots	Small and infill lots developed with residential units	3 units/year
<b>POLICY HE-EJ-8 ACCESS TO FOOD: PROVIDE OPPORTUNITIES TO ACCESS FRESH, HEALTHY, AND AFFORDABLE FOOD FROM FOOD SOURCES THAT ARE ACCESSIBLE TO NEIGHBORHOODS AND WITHIN A QUARTER MILE OF PUBLIC TRANSIT</b>			
<b>HE-8-1</b>	Establishment of Farmers Markets and Community Gardens	Number of new farmers markets, community gardens and/or garden plots	1/year
<b>HE-8-2</b>	Civic Engagement in Partnership with Riverside Food Systems Alliance	Number of RFSA events co-sponsored	2 events/year
<b>HE-8-3</b>	Food Security in Environmental Justice Communities	See Action HE-EJ-8.3	