MEASURE Z FIVE-YEAR FINANCIAL PLAN												
	Spending Items		Projected FY 2023/24		Adopted FY 2024/25		Adopted FY 2025/26		Projected FY 2026/27		Projected FY 2027/28	Projected FY 2028/29
REV	ENUE											
	Transaction & Use Tax	\$	80,235,000	\$	83,715,000	\$	86,197,000	\$	89,001,000	\$	91,848,000	\$ 94,233,000
	Interest Earnings	İ	300,000	•	800,000		800,000		800,000		800,000	 800,00
	Total Revenues	\$	80,535,000	\$	84,515,000	\$	86,997,000	\$	89,801,000	\$	92,648,000	\$ 95,033,00
EXP	ENDITURES ¹											
2.	Payoff of the Balloon \$32											
	million Pension Obligation Bond	\$	1,673,530	\$	1,673,370	\$	1,672,800	\$	1,673,150	\$	-	\$
5.	Additional Sworn Police Positions		12,549,623		13,134,404		13,600,928		14,143,542		14,421,902	 14,934,11
6.	Public Safety Non-Sworn Positions & Recruitment Costs		1,014,830		1,186,207		1,227,874		1,268,595		1,312,437	1,344,29
7.	Police Officer Lateral Hire Incentives & Recruitment Costs		200,000		-		-		-		-	
8.	Additional Public Safety Dispatchers		1,340,627		1,350,390		1,398,075		1,467,993		1,504,314	 1,528,20
9.	Maintain Firefighter Staffing Level		1,587,087		1,638,201		1,717,483		1,784,874		1,836,830	 1,916,87
10.	Fire Captains (Training & Arson)		708,920		1,522,182		1,582,455		1,604,065		1,632,004	 1,685,12
11.	Reinstatement of Fire Battalion Chief		368,685		440,206		458,806		463,565		470,435	 486,58
12.	Police Vehicle Replacement & Maintenance Plan		2,269,017		2,314,398		2,360,686		2,407,899		2,456,057	2,505,17
14.	Fire Vehicle Replacement & Maintenance Plan		4,458,395		7,034,324		5,945,237		7,253,510		6,438,288	 3,758,27
16.	for Police Department		257,521		242,063		249,872		257,268		265,356	 267,60
17.	Additional Fleet Mechanics for Fire Department		262,973		277,969		281,971		285,094		288,556	 291,07
18.	General Fund Support – Maintain Existing Services		18,266,026		18,266,026		18,266,026		18,266,026		18,266,026	 18,266,02
20.	Homeless Services	<u> </u>	500,000		758,858		638,760		639,131		639,513	 639,90
21.	Principal Analyst - City Manager's Office		154,543		-		-		-		-	
22.	Budget Engagement Commission Support		39,082		25,750		26,523		27,318		28,138	 28,98
23.	New Downtown Main Library		2,738,750		2,737,000		2,736,630		2,737,380		2,734,130	2,731,75
24.	SPC Jesus S. Duran Eastside Library		2,000,000		-		-		-		-	
25.	New Police Headquarters (\$52M, 30-yr)		-		-		3,364,753		3,364,753		3,364,753	 3,364,75
26.	Museum Expansion and Rehabilitation (\$35M, 30-yr)		-		2,264,738		2,264,738		2,264,738		2,264,738	 2,264,73
28.	Annual Deferred Maintenance (Existing Facilities)		1,500,000		4,000,000		4,000,000		2,500,000		2,500,000	 2,500,00

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¹ Only spending items with a budget in the displayed fiscal years are listed in the Spending Plan. The Spending Plan includes budgeted expenditures in Fund 110 - Measure Z Operating and Fund 420 – Measure Z Capital, -excluding operating transfers between the two funds and expenditures funded by debt proceeds.

	Spending Items	Projected FY 2023/24	Adopted FY 2024/25	Adopted FY 2025/26	Projected FY 2026/27	Projected FY 2027/28	Projected FY 2028/29
29.	Maximize Roads/Streets (Pavement Condition Index)	10,875,000	12,475,000	12,475,000	11,675,000	11,675,000	11,675,000
30.	Tree Trimming	3,500,000	3,960,000	3,500,000	2,000,000	2,000,000	2,000,000
31.	Ward Action Team - City Attorney's Office	359,706	399,447	414,969	424,003	429,064	432,423
33.	Technology Improvements	1,501,315	2,300,132	2,300,336	1,900,475	1,900,512	1,900,474
34.	4-Person Staffing on Fire Trucks	1,199,078	1,295,100	1,385,328	1,455,040	1,481,706	1,553,091
39.	Public Safety & Engagement Team (PSET) - Urban	4,572,806	4,253,060	4,391,723	4,781,599	4,190,127	3,762,074
43.	PW Streets Vehicle & Equipment Needs	2,230,000	-	-	-	-	-
45.	Disposal	45,000	45,000	45,000	45,000	45,000	45,000
46.	Park and Neighborhood Specialist (PANS) Program	1,815,973	2,102,071	2,215,893	2,311,058	2,417,664	2,476,297
47.	Police Helicopters Capital Lease	1,238,158	1,238,158	1,238,158	1,238,158	1,238,158	1,238,158
48.	Office of Homeless Solutions Expansion	158,649	181,352	191,516	201,015	208,300	215,313
49.	Public Safety & Engagement Team Program (PSET) - Wildlands	5,315,839	4,857,007	5,129,488	5,457,914	5,203,270	4,890,851
50.	Public Safety Enterprise Communication System (PSEC) Radios	343,438	343,438	343,438	-	-	-
51.	Office of Sustainability	380,988	213,650	220,066	226,672	233,476	240,482
52.	Sidewalk Repair	600,000	600,000	600,000	600,000	600,000	600,000
55.	Parks Capital Improvement Projects	-	4,057,500	3,500,000	3,500,000	3,500,000	3,500,000
56	Fire – Analog Simulcast Communication System	1,566,441	-	-	-	-	-
57	Non-Safety Vehicles	-	1,600,000	1,600,000	1,300,000	1,300,000	1,300,000
58	Community Safety -Security Guards Expansion	-	500,000	-	-	-	-
59	Police Radios Replacement	-	3,296,344	-	-	-	-
60	Senior & Disabled Programming	-	500,000	500,000	500,000	500,000	500,000
61	One Stop Shop Refresh ²	-	1,200,000	(250,000)	(250,000)	(250,000)	(250,000)
	Total Expenditures	\$ 87,592,000	\$ 104,283,345	\$ 101,594,532	\$ 99,774,835	\$ 97,095,754	\$ 94,592,649
	Five-Year Financial Plan Surplus/(Deficit)	\$ (7,057,000)	\$(19,768,345)	\$(14,597,532)	\$ (9,973,835)	\$ (4,447,754)	\$ 1,000,351
FUN	D RESERVES						
Beg	inning Measure Z Available d Reserves	\$ 58,980,266	\$ 51,923,266	\$ 32,154,921	\$ 17,557,389	\$ 7,583,554	\$ 3,135,800
Increase / (Use of) Fund Reserves		(7,057,000	(19,768,345)	(14,597,532)	(9,973,835)	(4,447,754)	1,000,351
Ending Measure Z Available Fund Reserves			\$ 32,154,921	\$ 17,557,389	\$ 7,583,554	\$ 3,135,800	\$ 4,136,151

Permanent Policy Reserve Set-Aside: \$5 million

² Repayment of the cost for the One Stop Shop is budgeted as a Transfer In from Fund 215 – Grants and Restricted Programs, funded by Technology Fees (Surcharge) on permit fees and plan checks. For presentation purposes, this repayment is shown as offsetting the cost of the One Stop Shop Refresh to clarify that it is not funded by Measure Z sales tax revenues.